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Conference

1 UNITED STATES DISTRICT COURT  
2 SOUTHERN DISTRICT OF NEW YORK

-----x

3 ENRICHETTA RAVINA,

4 Plaintiff,

5 v.

16 Civ. 2137 RA

6 GEERT BEKAERT, et al.,

7 Defendants.

8 -----x

11 July 5, 2018  
12 2:00 p.m.

15 Before:

16 HON. RONNIE ABRAMS,

17 District Judge

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1 (In open court)

2 (Case called)

3 THE COURT: Good afternoon, everyone. I assume you  
4 received my orders with a kind of bottom-line rulings. I was  
5 just trying to get you things as soon as possible.

6 What I'd like to do now, and I know I said this on the  
7 summary judgment ruling as well, I am going to do it orally. I  
8 know that can be a little tedious. I apologize in advance.  
9 The goal is to get you the information sufficiently in advance  
10 of trial, and if there is any need for clarification, we can do  
11 that. I was thinking I would go through and just briefly state  
12 my reasoning on the various motions.

13 Then I have a draft juror questionnaire I was going to  
14 talk about, and we can take a break so you can review the  
15 questions I was going to ask. I will tell you how I conduct my  
16 jury selection. You can let me know if you have any  
17 objections, any objections to the questionnaire. I give it out  
18 that morning and we go through it together with the jurors. I  
19 have a case summary I intend to read to the jurors. I will go  
20 through that with you as well.

21 Depending on the time today and your pretrial order,  
22 you have made objections to various exhibits, and so what I  
23 will ask you is in light of my rulings, have those changed at  
24 all?

25 Obviously, objections that are foundational in nature

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1 we can wait for the trial, but if there are substantive  
2 objections to things we can deal with in advance without  
3 keeping the jury waiting, I would like to do that. So we can  
4 talk about if we should do that today or if you can confer with  
5 each other and maybe narrow the number of exhibits in dispute.

6 MR. SANFORD: On that point, we have been  
7 communicating with defendants' counsel, and I don't know that  
8 we are close, but at least we're having extensive  
9 communications about documents and hope that we can get those  
10 resolved by tomorrow or the next day. We'll let the Court  
11 know.

12 THE COURT: I appreciate that. Thank you very much.  
13 Just let me know in advance if there are exhibits that I should  
14 take a look at.

15 I am going to say this at the end as well when we talk  
16 about logistics, whatever issues you can raise with each other  
17 and then with me so we don't keep the jury waiting would be  
18 very much appreciated. I am going to have you come at 9:30  
19 every day. I will be here if you need to see me if we need to  
20 resolve any issues. I will be here after court as well. If  
21 there are issues you want to raise in the end of the day or  
22 morning, I encourage you to do that. Obviously, not objections  
23 on the fly, but anything else you can raise with your adversary  
24 in advance, please do that.

25 First, as to trial bifurcation, the parties, you all

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1 know, don't disagree that or agree that trial should be  
2 bifurcated, but there was disagreement as to how. As I  
3 indicated in my order on Tuesday, I think the simplest way to  
4 divide the trial is into liability and damages phases. I know  
5 neither side is entirely happy with that, but I think it is the  
6 simplest way and it will avoid the need to present complex  
7 economic evidence until necessary, until after a verdict on  
8 liability if necessary.

9 Courts are well within their proper discretion  
10 bifurcating issues of liability and damages to achieve  
11 expedition and economy. I cite a few cases. Briefly, the  
12 Dallal case, 352 Fed.App'x at 512; Amato, 170 F.3d at 316, and  
13 Getty Petroleum, 862 F.2d at 15. Especially actually in  
14 employment discrimination cases, U.S. v. City of New York, 2007  
15 WestLaw 2581911, at \*2.

16 I understand Columbia's points about punitive  
17 liability and economic damages, but I don't think deal with all  
18 the damages later will prejudice Columbia. The jury will  
19 consider the punitive liability standard during the first  
20 phase, but it won't hear any evidence, for example, about  
21 Columbia's finances until necessary in the second phase, if  
22 there is one.

23 Now, just in terms of so I am not missing anything  
24 with respect to judicial economy, is there anyone, if we  
25 proceed in the way I suggested, is there anyone other than Ms.

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1 Ravina who will likely have to testify in both phases?

2 MS. HARWIN: I believe so. Potentially Professor  
3 Ravina's psychiatrist, but we haven't made a final  
4 determination whether there will be any --

5 THE COURT: If you can bring the mike closer.

6 MS. HARWIN: Sorry, your Honor. Potentially Ms.  
7 Ravina's psychiatrist might testify in both phases, but we  
8 haven't made a final determination as to that.

9 THE COURT: Let me know that in advance.

10 Look, at the back table, there may be an objection to  
11 that in the first phase, but I will wait and hear that out.  
12 That was really my intention was to avoid people having to  
13 testify twice. Ms. Ravina is obviously here. I am not sure  
14 that psychiatrist testimony is necessary in the first phase,  
15 but I will hear you out before I make a decision.

16 So as I noted also in my order in light of that  
17 ruling, I am deferring for the time being rulings on motions  
18 related to the admissibility of damages, specifically Ravina's  
19 motions 1, 2 and 3, 11 and Columbia's motion to preclude  
20 Ravina's economic damages analysis. Obviously, there is only  
21 going to be one trial, so we are going to finish the first  
22 phase, and if there is a finding of liability, we'll go  
23 straight to the second phase to utilize the jury's time.

24 I will say on those motions, I understand you still  
25 need rulings on them, and I will rule on them as quickly as

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1 possible. I will try to get to what I thought you needed  
2 soonest.

3 So next as to Ms. Ravina's ex-boyfriend, Motion No. 4,  
4 she moves to exclude any evidence or reference to her history  
5 with her ex-boyfriend who she has represented stalked her in  
6 2005, leading to her filing a police report and sued her in  
7 2007 over her allegedly wrongful possession of a handheld  
8 device that he owned. She denied any wrongdoing, and the case  
9 was settled.

10 Ravina's motion is granted. Under 402, irrelevant  
11 evidence is not admissible in proceedings such as this one, the  
12 concerned alleged sexual misconduct. Rule 42 prohibits  
13 evidence of the victim's sexual predisposition or past sexual  
14 behavior unless such evidence's probative value substantially  
15 outweighs any harm to the victim and unfair prejudice to any  
16 party. Rule 412 encompasses sexual harassment lawsuits.

17 Columbia I think rightly contends the evidence is not  
18 of a sexual nature and relevant as a possible alternative cause  
19 to any emotional distress experienced by Ms. Ravina. As I  
20 said, the Court generally agrees. The fact Ravina may have  
21 been stalked by her ex-boyfriend concerns his behavior and not  
22 hers. It is not enough that the stalking was performed by  
23 someone with whom Ravina may have previously had sexual  
24 relations.

25 So 412, in my view, is not applicable, but I am going

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1 to exclude the evidence on 403 grounds. The probative value of  
2 the evidence is too limited, in my view. Ms. Ravina's  
3 interactions with her former boyfriend occurred in 2005 and  
4 2007. Columbia's psychiatric expert characterizes the stalking  
5 incident as kind of distant and did not include it in his  
6 report.

7 In contrast, I think the risk of unfair prejudice is  
8 significant. The jury might hear about a prior police  
9 complaint concerning unwarranted male attention and think that  
10 Ms. Ravina is hypersensitive to such behavior. See the Outley  
11 case, 837 F.2d 592. That risks substantially outweighs any  
12 marginal view arguing a distant event partly contributed to  
13 emotional distress years later. As for Ms. Ravina's settlement  
14 of a lawsuit brought by the ex-boyfriend, I don't think that is  
15 relevant. I think it might distract the jury, and I will keep  
16 that out on 402 and 403 grounds.

17 Now to motion No. 5.

18 MR. HERNSTADT: Excuse me. Do you want to hear if we  
19 have comments or questions?

20 THE COURT: If you have questions, feel free to do  
21 that as we go along.

22 MR. HERNSTADT: I wanted one clarification on that  
23 ruling regarding the ex-boyfriend. There is an email  
24 interaction, and there has been some testimony about the fact  
25 she mentioned to Professor Bekaert, an interaction that she had

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1 a stalker. It doesn't name him. It doesn't say he is an  
2 ex-boyfriend. It doesn't go into any of the details from way  
3 back when, but that discussion led to his sharing some  
4 information about friends of his who had a stalker, including  
5 one of the women that he allegedly discussed with her having  
6 met him in Asia when he was on sabbatical.

7 The testimony from Professor Bekaert will be that she  
8 sent him email saying I am dealing with a stalker, and he wrote  
9 back I am so sorry, I have had a stalker, I have friends with a  
10 stalker, this woman I met in Asia had a stalker, and that led  
11 to a discussion about people he met while in Asia. That is the  
12 only context in which the stalker would be mentioned. It won't  
13 be mentioned it is an ex-boyfriend. I don't believe Professor  
14 Bekaert knows that and none of the other materials that were  
15 discussed in the materials were discussed in the motion.

16 THE COURT: Is this all by email chain?

17 MR. HERNSTADT: Email and testimony.

18 THE COURT: Is plaintiff seeking to admit that other  
19 testimony about who he met in Asia?

20 MS. HARWIN: We are not seeking to introduce an email  
21 in which Professor Bekaert discusses his alleged talker, nor  
22 are we eliciting testimony regarding Professor Bekaert's  
23 commence about a stalker. None of that will be elicited by us.

24 THE COURT: Does that solve the problem?

25 MR. HERNSTADT: I don't believe so because the email



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1 in which the stalker was mentioned is an email that discusses a  
2 number of things, including the work they're doing and  
3 professor Ravina asking Professor Bekaert hey, what is your  
4 social life like in Hong Kong? It is a chatty email as well as  
5 a work email.

6 It is one of a series E-mails and it is the reason why  
7 Professor Bekaert had a discussion with Professor Ravina about  
8 a woman he met in Asia. It is the genesis of that  
9 conversation. If they're not going to seek to elicit any  
10 information about this woman, the stewardess that was in  
11 several motions, including the motion for summary judgment, if  
12 they won't seek to elicit any testimony from Professor Bekaert  
13 about the stewardess, and Professor Ravina won't testify about  
14 her at all, then it won't come up.

15 MS. HARWIN: I don't believe this argument was raised  
16 by defendants in connection with this issue. It is the first  
17 time we are hearing about it. Plaintiff Ravina does plan to  
18 testify about Professor Bekaert speaking about stewardesses.  
19 This is the first time we are hearing about that.

20 THE COURT: Do you want to think about it?

21 I think for me it is the first time I recall hearing  
22 this specific argument, but I want to be able to see the  
23 correspondence. I don't want the jury to be left with a  
24 misleading impression how a conversation started or unfolded,  
25 so I am happy to look at whatever you want me to look at to

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1 help determine this. If you need time to think about it, I can  
2 give you that as well.

3 MS. HARWIN: I ask if Mr. Hernstadt will provide us  
4 with the correspondence.

5 THE COURT: Just bring the mike closer.

6 MS. HARWIN: I ask if Mr. Hernstadt can provide  
7 plaintiff's counsel with that correspondence and then  
8 plaintiff's counsel can review it.

9 THE COURT: If you can do that so we have the precise  
10 kind of contours of, in your view, how the conversation  
11 unfolded, then I can rule based on that.

12 MR. HERNSTADT: It is also in the testimony Professor  
13 Bekaert testified about this. This is not news.

14 The only reason I didn't bring it up in conjunction  
15 with the motion is I read that motion as referring only to the  
16 court complaint and the settlement and the events of 2007. It  
17 was only in your ruling that I realized oh, there is going to  
18 be a reference to stalker and that may be embraced by this. It  
19 was just to make sure there is no surprises at trial.

20 THE COURT: Would you share that information with me  
21 and plaintiff's counsel and then we can talk about it Monday  
22 morning or sufficiently in advance of the testimony.

23 MR. HERNSTADT: Very good.

24 THE COURT: All right. Professor Ravina's motion No.  
25 5, she also moved to exclude evidence relating to her

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1 qualifications for tenure and the deliberations that produced  
2 her tenure denial. That motion is denied.

3 She argues she is pursuing a claim based on the terms  
4 and conditions of her employment leading up to her tenure  
5 consideration. Thus, she contends her qualifications and  
6 deliberations about them are not relevant to the events that  
7 shaped and preceded them. While she may now frame her  
8 allegations in that light, I do think Columbia cannot be  
9 precluded from presenting a more fulsome picture of all  
10 relevant events or from arguing that any alleged discrimination  
11 or retaliation was not the proximate cause of its decisions  
12 which were instead based on an independent assessment of her  
13 records. See Staub, 562 U.S. at 419; and Collins, 305 F.3d at  
14 118-19. The jury will ultimately, of course, decide the issue  
15 of causation.

16 Limiting Columbia's ability to effectively assert this  
17 defense I think would be highly prejudicial to Columbia.  
18 Professor Ravina's record at Columbia Business School is not a  
19 peripheral issue, as she argues, but dispute central to the  
20 case.

21 She also challenges the admission of the  
22 tenure-related records on hearsay grounds, including an  
23 argument the records do not qualify as business records, and  
24 she argues that the evaluations lack sufficient information  
25 about who wrote them, specific dates and that Columbia has not

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1 explained their methodology and they were distributed shortly  
2 after her lawsuit, suggesting an improper motivation.

3 On this, as with the other physical exhibits, get back  
4 to me and let me know if there is still an objection as to  
5 admissibility of the document, and I will rule on that, okay?

6 MS. HARWIN: Your Honor, if Columbia is allowed at  
7 trial to present argument or evidence concerning plaintiff's  
8 record preceding her ultimate tenure vote, I would ask that  
9 Columbia be required to produce the annual reviews of males and  
10 others in her department who were evaluated for tenure,  
11 something that Columbia has withheld from production.

12 We have never seen the evaluations of other people,  
13 any annual evaluations of people who subsequently went up for  
14 tenure, and plaintiff is prejudiced in her ability to defend  
15 against Columbia's defenses without the ability to see those  
16 documents.

17 MS. PLEVAN: It is just too late for that kind of  
18 request, your Honor. The tenure issues have been the subject  
19 of extensive deposition testimony, document production.  
20 Plaintiffs made whatever discovery requests they made during  
21 the course of the case. We objected to some things. They  
22 didn't bring it to you. The case has been pending for two  
23 years. I think it is just too late to make that request now on  
24 the eve of trial.

25 THE COURT: I have to say I think that's right. I

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1 frankly don't -- I was surprised to see that, in your view,  
2 this case was not about if she was properly granted tenure or  
3 not, or at least that is the argument you're making now, and I  
4 have always thought that that was clearly a part of this case,  
5 and so I am not going to resolve discovery disputes now.

6 MS. HARWIN: It is something we raised and it was  
7 something we brought to the court's attention previously.

8 MR. HERNSTADT: I'm sorry?

9 MS. HARWIN: It was something we raised previously, it  
10 was something we did bring to the court's attention before. At  
11 that time the request was denied, but given what we  
12 subsequently saw in Columbia's arguments in summary judgment,  
13 and over and over again the plaintiff was never on track to  
14 receive tenure, I do think it would be fair for plaintiff to be  
15 entitled to view those documents for other people who did  
16 subsequently go on to to be evaluated for tenure in her  
17 department.

18 We are not looking for a large set of documents, but  
19 Columbia identified a number of people in Ms. Ravina's division  
20 who were evaluated for tenure but have not produced any of the  
21 similar evaluations that those people received.

22 THE COURT: Remind me when my prior ruling was on  
23 that, and I will look back at it.

24 MS. HARWIN: I believe it was last summer.

25 THE COURT: You can look back and write me a letter on

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1 that.

2 MS. HARWIN: I'm sorry?

3 THE COURT: You can look back and write me a letter on  
4 that if you would like to.

5 MS. PLEVAN: This issue was in the case from the  
6 moment it was filed, and there was a preliminary injunction  
7 hearing on the tenure questions.

8 THE COURT: Yes. No, no, I don't intend to revisit  
9 the ruling, but I am happy to look at it and see if in your  
10 view I was, I don't know, given misleading information or if at  
11 the time that I made that ruling, the case was going in a  
12 different direction. I don't recall that. I am happy to look  
13 back at what you're mentioning now.

14 With respect to the motion to exclude evidence,  
15 plaintiff's Motion No. 6, or reference to her unsuccessful  
16 motion for temporary restraining order and preliminary  
17 injunction at the outset of the case in spring 2016, the  
18 parties agree that the outcome of the motion is not relevant,  
19 and I agree with them.

20 I also agree with Columbia, however, that it should be  
21 permitted to argue the filing of the motion motivated the delay  
22 of Professor Ravina's vote, but only for that purpose and  
23 without reference to the outcome. If plaintiff would like an  
24 appropriate limiting instruction, present it to me in advance,  
25 and I will consider it.

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1 MS. HARWIN: It would be appropriate to identify,  
2 rather than identifying it as a motion for temporary  
3 restraining order, just say there was a court proceeding. I  
4 don't think there was any need to identify the nature of the  
5 motion which would be prejudicial and confusing to the jury.

6 THE COURT: Does Columbia want to be heard on that,  
7 Ms. Plevan?

8 MS. PLEVAN: I am happy to consider some agreed-upon  
9 language like that, the filing of court proceedings or  
10 something.

11 THE COURT: If you could talk about that and then let  
12 me know if it is still a live issue.

13 With respect to plaintiff's Motion No. 7, Professor  
14 Ravina also asks the Court to preclude Columbia from arguing  
15 its decisions regarding her tenure were motivated by a desire  
16 to avoid granting her de facto tenure. She disputes the basis  
17 for an argument contending she was willing to waive de facto  
18 tenure and the arguments, in fact, are a pretext for  
19 impermissible motives.

20 I think Columbia's entitled to argue its fear of de  
21 facto tenure motivated its tenure conduct rather than  
22 impermissible animus. If it does so, she will be permitted to  
23 argue she waived any such right.

24 MS. PLEVAN: I do have a question and concern about  
25 this aspect because I don't know what plaintiff is proffering

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1 in the summary judgment papers. She made reference to an  
2 affidavit that Professor Ravina filed in connection with the  
3 preliminary injunction motion, in which she said, and this is  
4 all that was cited to support the, "I waived it" argument.

5 "If the Court grants my request to enjoin Columbia  
6 from making any decisions with respect to my tenure candidacy  
7 pending the entry of judgment, I will waive any right I  
8 otherwise would have to receive an additional tenure year."

9 There are a lot of other issues here, but this is a  
10 conditional offer to waive which never came to fruition because  
11 the Court denied the motion for injunction. So I think the  
12 brevity of the statement is of concern because I don't think  
13 there is any testimony that the plaintiff can give to the  
14 effect that she waived de facto tenure because it didn't  
15 happen. If they're referring to something else, maybe they can  
16 enlighten us.

17 MS. HARWIN: There were numerous communications in  
18 which plaintiff waived any right to de facto tenure, including  
19 mediations, other settlement negotiations with the parties and  
20 subsequently in open court as well. This was something done  
21 repeatedly, and I do think that obviously the parties don't  
22 want to have to draw on their settlement negotiations or  
23 anything like that, but this is just a fact, this is something  
24 plaintiff --

25 MS. PLEVAN: It is not a fact because, first of all,



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1 the only other ones I am aware of are things that lawyers said  
2 to each other in the context of mediation, and then Columbia  
3 took the position that it's not, in their view, enforceable if  
4 she were to do it. There is no piece of paper that says, "I'm  
5 waiving."

6 We are going to have to get into a legal argument that  
7 is going to be very confusing to the jury as to what that means  
8 and what it is all about when there really isn't any admissible  
9 evidence to the effect that, "I waived my right to de facto  
10 tenure."

11 THE COURT: Outside of settlement discussions, what is  
12 there? Outside of settlement discussions, what is there?

13 MS. HARWIN: Outside of settlement discussions, there  
14 is also our communications with the Court in connection --

15 THE COURT: Lawyer communications or her?

16 MS. HARWIN: Me with her in open court, me.

17 MS. PLEVAN: That is an additional offer I just read  
18 from.

19 THE COURT: Is that what was just read?

20 MS. HARWIN: I believe there was additional colloquy  
21 before the Court in addition to the affidavit in which I, on  
22 behalf of Plaintiff Ravina, represented we would do whatever is  
23 necessary to ensure an enforceable waiver.

24 MS. PLEVAN: I didn't hear Ms. Harwin, but it is the  
25 same thing. The same issue, if the Court will grant an

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1 injunction, she will waive de facto tenure.

2 Putting aside the legal enforceability of that, which  
3 is another issue that would have to go before the jury, that  
4 didn't come to happen. There wasn't any waiver because the  
5 Court was offered to do something if the Court granted an  
6 injunction, which the Court did not do.

7 MS. HARWIN: The point Ms. Plevan is making is exactly  
8 why we moved to exclude this because it could confuse the jury,  
9 require an aside though argument regarding enforceability that  
10 is not material to the issues before the jury.

11 THE COURT: But Columbia's motivation is surely before  
12 the jury. If they acted with animus or not, and if they had  
13 some other reason to move with a speed with which they moved,  
14 that is clearly relevant.

15 MS. PLEVAN: This is a provision that is in the  
16 statutes and faculty handbook of Columbia University, this  
17 concept of de facto tenure. It is not just an argument that  
18 somebody made up.

19 MS. HARWIN: It is an argument where plaintiff stated  
20 repeatedly to Columbia in many forms that this was not an  
21 issue, that she, in connection with --

22 THE COURT: Give me the other form.

23 If she stated it to Columbia at some other date, not  
24 as part of a settlement negotiation, but said that to Columbia,  
25 tell me exactly when she said that and exactly what was said

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1 and not well, if the Judge grants this, then I will waive this.  
2 Show me that, and I will consider it.

3 MS. HARWIN: These were ongoing settlement  
4 negotiations that preceded and followed the filing of the TRO  
5 motion. It was in connection with settlement negotiations and  
6 mediations, but that doesn't mean it didn't exist.

7 As we are thinking about Columbia's motivation, we  
8 can't pretend statements were made that were known to Columbia  
9 and its agents weren't made. They were made, and subsequently  
10 in connection with a court proceeding, representations were  
11 further made that pertained to that court proceeding, but there  
12 were repeated representations and there is no basis to pretend  
13 they don't exist.

14 Our suggestion to the Court, our request to the Court  
15 is to avoid this sideshow by not engaging with this issue  
16 before the jury.

17 THE COURT: You still want to argue that, take the  
18 timing and use it against Columbia before the jury?

19 MS. HARWIN: Well, there are concerns about the timing  
20 and irregularities in the tenure process, but this specific  
21 defense made by Columbia with respect to de facto tenure when  
22 it is an issue that our client mooted by repeatedly  
23 representing that she wasn't seeking that and would waive it in  
24 order to get an extension is misleading, confusing to the jury,  
25 and as Ms. Plevan said, requires all kinds of arguments

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1 regarding enforceability that a jury isn't adept to settle.

2 THE COURT: Why don't you get back to me again and  
3 tell me exactly when she offered to waive it and in what  
4 context, okay, because I think it would be misleading to the  
5 jury to have them believe that Columbia acted a certain way and  
6 timed a tenure vote a certain way without knowledge of this as  
7 a possible reason that they did so. I am happy to hear you out  
8 on the waiver issue further.

9 MS. HARWIN: Thank your Honor.

10 THE COURT: All right.

11 With respect to Ms. Ravina's recordings, that's  
12 plaintiff's Motion No. 8, she has asked the Court to exclude  
13 any reference or cross-examination as to the number of  
14 recordings she made of conversations between herself and  
15 Columbia employees. This motion is denied. She rightly notes  
16 that such recordings are not illegal and the jury should be  
17 allowed to infer that she had long been creating a record,  
18 arguably for eventual litigation.

19 The Court understands her objection. I think the risk  
20 is not sufficient to keep out the probative context. This  
21 motion is denied. This is another one where I am happy to give  
22 a limiting instruction if you want me to, but I think it is  
23 fair cross-examination of her. I assume that is the only way  
24 it would come in any way, is just cross-examination of her as  
25 to a number of calls she made -- recordings, rather.

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1 MS. PLEVAN: I think that's right.

2 THE COURT: Then with respect to plaintiff's Motion  
3 No. 9, to preclude defendants from eliciting character evidence  
4 about her from Defendant Bekaert's witnesses Nancy Xu or Andrea  
5 Kiguel, K I G U E L. Character evidence is, of course,  
6 generally prohibited by Rule 404 (a), but Professor Bekaert  
7 contends that these witnesses' testimony is intended to rebut  
8 Professor Ravina's characterizations of alleged obstruction of  
9 her research projects and add context to certain e-mails.

10 To the extent that these witnesses restrict their  
11 testimony to such factual matters, Professor Ravina's motion is  
12 denied; but to the extent that they're getting into character,  
13 let me know. It seems like from the representations defendants  
14 made, there is no intention to get into character at all,  
15 correct?

16 MR. HERNSTADT: The only conceivable way in which  
17 character would be communicated to the jury is that some of the  
18 delays were because the research assistants would quit.

19 For example, both of these research assistants will  
20 say it was very difficult working with Professor Ravina, she  
21 was disorganized, she was hypercritical, and that is one reason  
22 why they stopped working with her.

23 The focus of it is not to say Professor Ravina is a  
24 bad person. The focus of it is to explain, the focus of the  
25 testimony is to explain the process of what the research

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1 assistants did and process of in particular the international  
2 diversification paper and that there were no delays and no  
3 obstructions, and whatever delays by Professor Bekaert -- and  
4 whatever delays and obstructions there may have been taking  
5 place were at least the fault, in part the fault of Professor  
6 Ravina. That is the only goal of the testimony.

7 THE COURT: But it will be as to specific things that  
8 she did?

9 MR. HERNSTADT: Yes.

10 THE COURT: Right?

11 MR. HERNSTADT: Yes. It is not going to be she was a  
12 bad person, she was mean. It is going to be there was a delay  
13 because this happened.

14 THE COURT: Why is that not fair game?

15 MS. HARWIN: Just for a little context, your Honor,  
16 Defendant Bekaert in an email produced in this action made  
17 clear that goal --

18 MR. HERNSTADT: We ask, Ms. Harwin --

19 THE COURT: Sorry? Please use the microphone.

20 MS. HARWIN: This will be a lot better.

21 Defendant Bekaert in his communication produced in  
22 this action made clear that he was compiling a list of research  
23 assistants precisely to communicate that Professor Ravina has a  
24 bad reputation among students, she is impossible to work with,  
25 or something to that effect.

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1 I believe that the testimony being described here very  
2 much is along those lines, where describing the idea numerous  
3 research assistants quit because of Professor Ravina.  
4 Professor Ravina isn't alleging that the delay is attributable  
5 to Professor Bekaert causing numerous research assistants to  
6 quit. There is one specific research assistant at issue, which  
7 she is someone who is going to testify, and she can testify  
8 regarding her own experiences, but not that Professor Ravina  
9 was difficult for her to work with, that that is impermissible  
10 character testimony.

11 THE COURT: I think she can testify specifically as to  
12 what happened that affected the timing, correct? Are we all on  
13 the same page about that?

14 MR. HERNSTADT: That is the goal, is to have her  
15 testimony about what happened?

16 THE COURT: Right, and not about her character  
17 generally and how she was perceived in this community as a  
18 difficult person to work with.

19 MR. HERNSTADT: Based on your Honor's ruling, no, that  
20 testimony will not be presented by these witnesses.

21 MS. HARWIN: Just to clarify, so there won't be any  
22 testimony about her being purportedly hypercritical or along  
23 those lines? Am I understanding that correctly?

24 MR. HERNSTADT: To the extent that caused delays, then  
25 that would be the testimony, but it will be specifically --

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1 THE COURT: Would that be the testimony?

2 MR. HERNSTADT: Yes.

3 THE COURT: She was hypercritical? Play that out for  
4 me a little bit more. How did that affect --

5 MR. HERNSTADT: Well, for example, Andrea Kiguel  
6 refused to work with her any more because she was so difficult  
7 to work with, and that led to some delays. There are other RAs  
8 who left because it was too difficult to work with Professor  
9 Ravina. The testimony in that regard I think will simply be we  
10 couldn't keep RAs, we lost RAs and --

11 THE COURT: Lost what?

12 MR. HERNSTADT: Lost RAs. 40 different RAs worked on  
13 the project, a number of different PhD's worked on the project  
14 and left. Every time an RA leaves, this is something else two  
15 witnesses can testify about, you sort of start over again, and  
16 that obviously causes a delay.

17 They have to be trained on what has happened before,  
18 they have to -- there is massive datasets. They have to  
19 understand what they're working with, what has happened before,  
20 what has to happen in the future, and it is a whole learning  
21 curve and it is a restarting of the process.

22 The goal -- you know, Ms. Harwin is correct --  
23 Professor Bekaert, if he had his way, he can bring in a bunch  
24 of people to say she is awful. That is not what 404 permits  
25 and that is not what we are going to do. The only goal of



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1 these witnesses is to explain the process of the research, and  
2 where there were delays, what caused those delays.

3 MS. HARWIN: They can testify about the facts about  
4 the specific work they performed on the project, but they  
5 cannot characterize her as hypercritical, rude, difficult,  
6 horrible. That is exactly what the goal is, to sort of get  
7 that kind of testimony before the jury, and it is improper.

8 How Professor Bekaert -- sorry -- how Professor Ravina  
9 worked with subordinates on this research project is not  
10 relevant to her interactions with her superior, Professor  
11 Bekaert.

12 THE COURT: It is relevant to the timing if what  
13 happened was things took much longer because people didn't want  
14 to work with her, that is relevant, right?

15 MS. HARWIN: Your Honor, what we have in this case are  
16 allegations of specific acts of obstruction, not concerned  
17 about the general flow of research assistants on the project,  
18 and so --

19 THE COURT: But defendants are entitled to put up  
20 their defenses as to why things took as long as they did,  
21 right? You have your version which the jury will hear, and  
22 defendants have their version which the jury should also hear.

23 If part of that version is well, the delay took place  
24 in part or in full, I don't know, because a number of RAs quit  
25 because of personality conflicts or something else with

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1 Professor Ravina, I think that is appropriate to allow the jury  
2 to hear.

3 Look, I don't want the witnesses going on and on about  
4 her character traits because this is not being admitted as  
5 character evidence, but rather as factual witnesses to testify  
6 about the course of events. Part of that is giving some flavor  
7 to what was happening, so there is no suggestion that maybe  
8 Bekaert's whispering in their ear you should be getting off  
9 this project, but to let them say in their own words why they  
10 withdrew from the particular project.

11 MS. HARWIN: The fact they withdrew, the fact that  
12 some were fired or quit can be introduced by defendants, but  
13 the reasons why, the characterizations of are highly  
14 prejudicial.

15 THE COURT: I disagree. Again I don't want you  
16 talking too much, eliciting too much testimony about -- but  
17 some basic explanation for why I think is permissible. If I  
18 think it is getting, becoming too prejudicial, then I will  
19 reign you in.

20 MR. HERNSTADT: Understood, your Honor.

21 THE COURT: That is No. 9.

22 MS. HARWIN: I would just ask as we get to trial if  
23 you would consider an appropriate limiting instruction to the  
24 witnesses regarding to their testimony how they can  
25 characterize --

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1           THE COURT: What I will ask both sides, if there are  
2 any limiting instructions, please, number one, propose that  
3 limiting instruction to me. I don't know exactly what this  
4 limiting instruction would be, if it is just these are being  
5 admitted as fact witnesses and not character witnesses or  
6 something to that effect, but I will consider any proposed  
7 instructions.

8           I Just ask you show it to the other side and make sure  
9 you're flagging it for me because you know exactly what is  
10 coming better than I do. Flag it for me so we have the time to  
11 talk about it in advance without the jury waiting.

12           With respect to Professor Ravina's Motion No. 10, to  
13 exclude a number of witnesses for their failure to be timely  
14 disclosed, that motion is denied. Under Rule 37 (c)(1),  
15 witnesses not identified in a part's Rule 26 disclosures may  
16 still be called at trial if the failure was substantially  
17 justified or harmless, and courts have broad discretion in  
18 determining whether sanctions are appropriate. See the Preuss  
19 case, 970 F.Supp.2d at 175.

20           A failure to timely disclose is substantially  
21 justified when reasonable parties could differ as to whether  
22 disclosure was required and is harmless when there is no  
23 prejudice, including, for instance, when the other party is  
24 well aware before trial of the identity of an undisclosed  
25 witness and the scope of his or her knowledge. See the Fleet

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1 Capital case, 2002 WestLaw 31108380, at \*2. The underlying  
2 purpose of the rules is to avoid trial by ambush, and  
3 preclusion of evidence is generally disfavored. See the Mopex  
4 case, 2015 F.R.D. at 93. Indeed, refusing to admit evidence  
5 not disclosed during discovery is a drastic remedy that should  
6 be reserved for callous disregard or flagrant bad faith for the  
7 rules of civil procedure. See the Arista Records case, 784  
8 F.Supp.2d at 417.

9 In weighing exclusion under Rule 37 (c)(1), courts  
10 also examine: One, the explanation for the failure to  
11 disclose; two, the importance of the relevance; three, the  
12 prejudice suffered by the opposing party; and, four, the  
13 possibility of a trial continuance. See Patterson versus  
14 Balsamico, 440 F.3d at 117.

15 Here the Court finds that no exclusion of witnesses is  
16 warranted. Neither defendants' conduct nor the relatively  
17 limited effect on Professor Ravina meet the necessary standard  
18 to deploy the drastic remedy. She has been aware of Columbia's  
19 witnesses and their relevance to this case for some time.

20 Professor Wei Jiang was one of four presenters of  
21 Ravina's tenure case, who is identified in interrogatory  
22 responses in August of 2016 and discussed at Ravina's  
23 deposition, among others. Similarly, Professors Gur Huberman  
24 and Emi Nakamura considered Ravina's tenure case and were  
25 identified in the August 2016 responses.

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1 Professor Anthony Saunders was listed on Ravina's Rule  
2 26 disclosures and was questioned by Ravina's counsel at a  
3 deposition. Ravina sought discovery information regarding Mark  
4 Broadie in May of 2017, and Angel Flesher, Pearl Spiro, and  
5 Charles Jones were either referenced in discovery documents or  
6 referenced as sources of information in a deposition.

7 Ravina had reason to be similarly aware of Bekaert's  
8 witnesses. At summary judgment, Ravina argued that Robert  
9 Hodrick improperly participated in Ravina's tenure review  
10 despite being a friend of Bekaert's, and Ravina has cited  
11 Bekaert's e-mails to Marie Hoerova, as evidence in Bekaert's  
12 discriminatory motive.

13 Furthermore, Bekaert has presented a valid  
14 explanation; namely, that he only sought to call the two  
15 witnesses after Ravina signaled she viewed them as relevant in  
16 her summary judgment materials.

17 Bekaert has also stated he does not intend to  
18 introduce any redacted material from his e-mails with Ms.  
19 Hoerova, weakening the force of Ravina's concerns about alleged  
20 discovery gamesmanship.

21 The bottom line is it is clear none of these witnesses  
22 were a surprise to Ravina and that defendants' intent to call  
23 them at trial was not a tactic to conduct trial by ambush.  
24 Prejudice, if any, is minimal and does not warrant exclusion.

25 So that is that ruling. Yes?

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1 MR. SANFORD: Your Honor, if I may.

2 Defendants identified over 20 witnesses on the very  
3 last day of discovery. They identified some trial witnesses  
4 just a few weeks ago. We would respectfully request, if the  
5 Court is not willing to reconsider its ruling, respectfully  
6 request that we be allowed to take trial depositions, no more  
7 than one hour of witnesses of our choice based on their list  
8 that they gave us a couple of weeks ago.

9 THE COURT: Does anyone want to be heard?

10 MS. PLEVAN: We obviously would object to that, your  
11 Honor, and the disclosures that were made were made a long time  
12 ago, and plaintiff took 10 depositions as it was, but even if  
13 she had the right to take more, the time to do that was when we  
14 made these disclosures. We made them months and months ago, a  
15 year ago.

16 THE COURT: As to witnesses identified on the last day  
17 of discovery, you could have requested then permission to  
18 depose them, right?

19 MS. HARWIN: Your Honor, it was the last day of  
20 discovery.

21 MS. PLEVAN: Last day of fact discovery.

22 MS. HARWIN: Last day of fact discovery.

23 There were dozens of new people identified, and at  
24 that juncture we had no reason to believe any of those people  
25 would actually be called by defendants. The only information

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1 we got they would actually appear at trial was a couple of  
2 weeks ago.

3 Of course, our strategy in discovery would have  
4 proceeded quite differently had we understood any of those  
5 people would be potentially called. The questions you asked at  
6 depositions and the ones you choose to take, defendants made  
7 clear to us prior to this disclosure they would not be content  
8 to take to any more depositions and then provided these names  
9 after we had taken our 10 depositions.

10 THE COURT: I will consider that request. I will let  
11 you know by tomorrow morning.

12 MR. SANFORD: Thank your Honor.

13 THE COURT: Next I want to talk about --

14 MS. KOSTER: We also want to flag especially Marie  
15 Hoerova is especially prejudicial if her testimony is allowed.  
16 She is outside of the jurisdiction. She lives in Europe.  
17 Defendant Bekaert never supplied contact information for her.  
18 We had no reason to believe --

19 THE COURT: Her emails were an issue early on. You  
20 have always known she was a possibility, no? I have!

21 MS. KOSTER: In fact, the stands that Defendant  
22 Bekaert took deprived us of significant discovery, which leaves  
23 us handicapped.

24 MR. HERNSTADT: I can't understand her.

25 THE COURT: The stands --

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1 MS. KOSTER: The stands that Defendant Bekaert took on  
2 redacting communications has deprived of us of substantial  
3 discovery. The vast majority of communications between --

4 THE COURT: I don't think so. Didn't I review those  
5 redactions before they were made? Isn't that correct, I  
6 reviewed all those redactions?

7 MR. HERNSTADT: Yes, your Honor.

8 THE COURT: I only reviewed things that were not  
9 relevant to this case. This is someone that he was engaged in  
10 a consensual relationship with. He had a personal  
11 relationship. I don't think that private things, conversations  
12 between them that were totally irrelevant to this case deprive,  
13 not being able to see those deprived you of anything.

14 MS. KOSTER: Defendant Bekaert previously took the  
15 stand and said any communications with third parties concerning  
16 professional or personal communications were private and  
17 irrelevant.

18 Now as part of his description of Maria Hoerova, who  
19 he intends to call, he specifically is seeking to elicit  
20 testimony concerning the professional interactions. Those are  
21 the very issues that he sought to have redacted as part of the  
22 previous communications.

23 The communications we have received between Defendant  
24 Bekaert and Ms. Hoerova are heavily redacted. For each  
25 communication, it is generally three out of four pages that are



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1 redacted. That gives us a very limited window to their  
2 correspondence which is directly at issue if he seeks to call  
3 Ms. Hoerova as a witness.

4 Essentially Defendant Bekaert has taken a complete  
5 bait and switch on this issue. Up until last month he has  
6 sought to redact Maria Hoerova from any public filings in this  
7 case, so this is really a complete surprise to us that she is  
8 now suddenly being called as a witness.

9 THE COURT: Just to be clear, Ms. Harwin, you are not  
10 seeking to have her testimony and any material redacted in  
11 those emails?

12 MR. HERNSTADT: No. The material redacted, 98 percent  
13 of that was personal interactions. I believe one of the emails  
14 might have had a paper they worked on together. They have  
15 written three papers together. They continued to work together  
16 as co-authors and were working together since 2006, co-authors  
17 together since 2007.

18 The emails in question, and we indicated these all a  
19 year ago, the redacted materials were personal materials. If I  
20 may, the only reason that Marie Hoerova is now being considered  
21 as a witness is because the plaintiff came up with a new  
22 argument in her opposition papers in the summary judgment  
23 motion. Marie Hoerova, she repeated, in fact, in the in limine  
24 papers, Marie Hoerova is just like Professor Ravina. She wants  
25 to argue to the jury that Professor Bekaert must have been

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1 pressuring Professor Ravina for a romantic relationship because  
2 he did the same thing with Professor Hoerova.

3 THE COURT: I am keeping that argument out.

4 MR. HERNSTADT: To the extent they're not going to be  
5 able to argue that, and it wasn't completely clear to me that  
6 that was going to be --

7 THE COURT: I don't think that his consensual  
8 relationships with other people should be part of this trial.  
9 This is not a case about a consensual relationship; it is about  
10 sexual harassment. I feel there is argument on both sides with  
11 respect to this witness, but I am happy to rule on that first  
12 and then come back to this.

13 MR. HERNSTADT: The only other thing Professor  
14 Hoerova, Ms. Hoerova would testify to would be the emails that  
15 they want to introduce to show his animus because they're  
16 emails, almost all are emails between Bekaert and Ms. Hoerova,  
17 and a jury is going to get them and see what he says, and Ms.  
18 Hoerova can explain in greater detail what those interactions  
19 were about.

20 THE COURT: Look, in the context of those emails, I do  
21 think it is fair to provide context for the relationship, like  
22 if you were ever complaining to your girlfriend about something  
23 you're very upset by that happens at work, you might be freer  
24 with your language than you would otherwise.

25 I was going to keep out the fact that there is a

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1 consensual relationship, and I will get to my rulings on that,  
2 except to the extent you need that to provide context for the  
3 emails, which I do think are relevant, and we can revisit this  
4 issue if you want after I read you my ruling on the emails.

5 Is that helpful?

6 MR. HERNSTADT: Yes. Thank you.

7 MS. KOSTER: Just to continue on the issue of the  
8 redactions, Defendant Bekaert represented last year that the  
9 communications also entailed communications on issues of  
10 co-authorship. These don't only involve personal, private  
11 matters, but we suspect that the communications with Ms.  
12 Hoerova also concern issues of co-authorship, which is an issue  
13 Defendant Bekaert has represented as part of his pretrial order  
14 he seeks to elicit testimony from Marie Hoerova on.

15 Again these redactions deprive us of significant  
16 information to better have us be able to prepare for trial. At  
17 the least if your Honor is inclined to order the production of  
18 material without those redactions, we ask for in-camera review  
19 of all of those materials so we can ensure --

20 THE COURT: I think I reviewed them in-camera already,  
21 but I agree with you if, in fact, she is going to testify about  
22 her working relationship with him when they were working on an  
23 article together, I think those portions of the emails that  
24 talk about the articles should be produced. I think that is a  
25 fair point.

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1           So I don't know if you want to, Mr. Hernstadt, address  
2 what you intended to elicit through her because I do think it  
3 is fair. If it is something he will testify about, then the  
4 prior correspondence about that should be produced. I just  
5 thought it was appropriate to keep out the very sensitive  
6 personal things that are not relevant to the trial.

7           MR. HERNSTADT: This is last summer from my  
8 recollection is not perfect, but there are a few emails, but  
9 not many, that contain sections of papers they were working on  
10 together that were not relevant to this case. Her testimony  
11 will not address that at all.

12           To the extent that she talks about the fact they  
13 worked together, it will be simply the fact they were  
14 co-authors. If they're not making the argument Marie Hoerova  
15 is an analog for Ravina, then she will not testify about that.  
16 Her testimony then would be much more limited and really  
17 address the emails with the strong language and not much more.

18           I am perfectly willing to go back and look at --

19           THE COURT: Do that for sure and then we'll hear  
20 plaintiff's counsel out on the purpose, in your view, if you  
21 intend to make that argument with respect to her.

22           MS. KOSTER: Thank you, your Honor.

23           We'll reserve further argument concerning Marie  
24 Hoerova once we have heard your Honor.

25           MR. HERNSTADT: I can't understand?

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1 MS. KOSTER: Until we hear your Honor --

2 (Multiple voices)

3 THE COURT: I will do that. At the end why don't we  
4 talk about what we need to follow up on.

5 Next I want to address Columbia's motion to exclude  
6 the expert testimony of Ravina witnesses Rhode and Dr. Caren  
7 Goldberg. Rhode is a renowned law professor that specializes  
8 in gender bias and discrimination. Dr. Goldberg has a Ph.D in  
9 human resources management and is a professor of management.

10 There is generally a presumption of admissibility for  
11 expert testimony in the Second Circuit. See Borawick, 68 F.3d  
12 at 610, and while experts must, of course, meet certain  
13 standards, many disputes, including an expert's credentials,  
14 faults in methodology, and lack of textual authority for  
15 opinions go to weight rather than admissibility and can be  
16 explored on cross-examination. See McCulloch, 61 F.3d at 1044.

17 Furthermore, practical experience can qualify as  
18 specialized knowledge under Rule 702. McCulloch, at 1043.  
19 Experts need not conduct studies of their own in order to opine  
20 on a topic or review of other studies and scientific literature  
21 can be enough to qualify experts to testify. See CSL  
22 Silicones, 2017 WestLaw 6055380, at \*2. See Kumho, 526 U.S. at  
23 152. What experts must not do, however, is usurp the role of  
24 the jury and make legal conclusions.

25 Turning first to Professor Rhode, she has spent well

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1 over two decades studying gender bias particularly in the  
2 workplace, is well versed in the relevant social science  
3 research, and has written many academic peer reviewed articles  
4 on the subject. She states the purpose of her testimony and of  
5 the reports she authored for this case would be to provide an  
6 interpretive framework for the jury to understand the context  
7 of Professor Ravina's experiences at Columbia. The report  
8 details gender disparities in academic settings as well as at  
9 Columbia Business School in particular.

10 Rhode also analyzes Professor Ravina's interactions  
11 with Professor Bekaert and characterizes his conduct as  
12 denigrating. She also faults Columbia's response to Ravina's  
13 complaint for being consistent with the dismissive treatment  
14 she says is common in the workplace. She concludes that  
15 Columbia appears to have ignored signs of potential gender bias  
16 even when they were pointed out.

17 In her report and again in her deposition, she stated  
18 that she is not making determinations on ultimate legal  
19 questions, only whether the conduct in this case was consistent  
20 with patterns that the research reveals are often associated  
21 with gender bias. From her Deposition at 58.

22 While defendants' objections to her qualifications and  
23 methodology are best reserved for cross-examination or  
24 rebuttal, as there can be little doubt Rhode is exceedingly  
25 well credentialed and well versed in the subject matter of

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1 gender bias, the Court is persuaded that she has impermissibly  
2 made or comes too close to making legal conclusions. In  
3 particular, there is a serious risk the jury will be unduly  
4 influenced by her opinion that Columbia handled Ravina's  
5 complaint deficiently, one of the key issues that the jury must  
6 ultimately decide.

7 Professor Ravina's lawyers are perfectly capable of  
8 making the case that Columbia acted negligently, by using the  
9 actual evidence in the record. The jurors do not need an  
10 expert to summarize the record for them and bring them to a  
11 conclusion. See the Velez case, 210 WestLaw, 11043081, at \*8.  
12 Even if Professor Rhode does not use legal language in her  
13 conclusions, the risk of unfair prejudice is too great to  
14 warrant expert evidence on issues properly entrusted to the  
15 jury.

16 Dr. Goldberg is similarly well qualified in her area  
17 of expertise, but like Professor Rhode, she offers opinions on  
18 key disputed issues even if she does not use legal language in  
19 claiming not to be making legal conclusions. Indeed, her first  
20 and most important conclusion is that "Columbia's investigation  
21 of Ms. Ravina's complaints was inadequate, a finding which she  
22 discusses at length and in-depth, but which is properly in the  
23 province of the jury.

24 But it does not necessarily follow that all of Dr.  
25 Goldberg's report or testimony need be excluded, though her

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1 report is almost entirely about the facts of this case. It  
2 also offers in a salient context section, that which the jury  
3 cannot obtain from the record, expert context on gender bias in  
4 the workplace.

5 So as I noted in my order, what I would like you to do  
6 now is either now or by letter today or tomorrow, is tell me in  
7 light of that ruling, I don't want either of these experts  
8 testifying about any of the facts in this case and presenting  
9 those facts to the jury and their opinions about what happened  
10 here, but in light of that, do you still want them to testify  
11 and what exactly do you want them to testify to?

12 MR. SANFORD: Yes, your Honor, we do and we'd be happy  
13 to submit something for the Court tomorrow.

14 THE COURT: Thank you very much.

15 MS. PLEVAN: I would like to raise another issue which  
16 I think is a threshold question here, and that is in light of  
17 the court's ruling on summary judgment, I think there is an  
18 entirely additional argument here that experts on gender bias  
19 about universities in general are simply irrelevant at this  
20 point.

21 The Court has ruled that Columbia can only be held  
22 responsible on the cat's paw theory, and these experts do not  
23 speak to that issue at all. So I don't see how any of their  
24 testimony which relates to gender bias in its entirety really  
25 can be used. It is not an argument we made before because it



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1 was, the briefing was done before the summary judgment.

2 THE COURT: That is fair. Why don't you, if you could  
3 submit a letter on that, it would be helpful. I am sorry to  
4 give you more work to do. I know you're working hard. I do  
5 think that would be helpful. Then if we can be in touch so  
6 that we can give sufficient notice to these witnesses, I don't  
7 want them to sit in court.

8 MR. SANFORD: Yes, your Honor, that would be  
9 appreciated. One of the concerns we have is Professor Goldberg  
10 has international plans, and so we had hoped to have her come  
11 and be here right after Professor Ravina testifies. So if it  
12 turns out that this court rules against having her testify, we  
13 would like to give her some notice so she can proceed with her  
14 international plans.

15 THE COURT: If you each submit your letters tomorrow,  
16 and then any responses on Monday, and then I will try and rule  
17 by Tuesday morning.

18 MR. SANFORD: Thank you.

19 MS. HARWIN: To clarify, the court's ruling was not  
20 that the only basis for Columbia's liability is cat's paw with  
21 respect to the tenure denial. Instead, there are numerous  
22 claims, including gender discrimination, premised on sexual  
23 harassment, hostile work environment. The basis for Columbia's  
24 liability there is not cat's paw liability, but negligence with  
25 respect to its handling of the situation.

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1           So that simply doesn't affect the entirety of the  
2           opinions proffered by the experts, certainly with respect to  
3           Goldberg. We are talking about opinions squarely or testimony  
4           she can proffer specifically regarding human resources norms as  
5           to investigations, that is certainly still squarely relevant in  
6           this case.

7           Likewise with respect to Rhode, she can proffer  
8           testimony regarding power dynamics in academic settings and  
9           other matters that squarely go to the sexual harassment  
10          elements of this case and not any matters disposed of on  
11          summary judgment. We will provide you with more information by  
12          a letter, but I do think that is --

13          THE COURT: That will likely be a part of your  
14          response to Columbia's letter I will get on Monday.

15          MS. HARWIN: Sure.

16          THE COURT: Columbia also moves to exclude the  
17          testimony of Professors Patrick Bolton and Paola Sapienza on  
18          grounds of relevancy, personal knowledge and hearsay.

19          Professor Bolton helped recruit Ravina to Columbia and  
20          has worked with her as colleagues of the business school's  
21          finance and economics division. Bolton opposed Columbia's  
22          actions concerning the scheduling of her tenure vote, including  
23          several meetings with Columbia administrators, and also has  
24          extensive experience with Columbia's tenure process from his  
25          decade on faculty there and many votes on tenure applications.

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1           He also alleges to have observed Bekaert's obstruction  
2 of Ravina's work. His testimony is, thus, plainly relevant to  
3 key disputed facts in the case. Because the Court has denied  
4 Ravina's motion to exclude all reference to her tenure record  
5 and qualifications, he also may be relevant for Ravina's  
6 attempt to dispute Columbia's characterizations of those  
7 factual matters. So in light of his personal experience,  
8 Professor Ravina has demonstrated Bolton's testimony about  
9 Columbia tenure. Columbia's tenure process is within Rule 701  
10 (a)'s requirement that a lay witness's opinion be rationally  
11 based on his perception. See the Garcia case, 291 F.3d at 140,  
12 as well as within Rule 602's personal knowledge requirement.  
13 Defendants may, of course, renew their personal knowledge  
14 objections to specific issues as they arise, but there is no  
15 basis to wholly exclude his testimony at this time.

16           I caution plaintiff's counsel, however, that he will  
17 not be permitted to offer opinions on any matter about which he  
18 learned merely by being told about it or shown by Professor  
19 Ravina.

20           So now as to Professor Sapienza, who is a finance  
21 professor at Northwestern. She has not worked with Professor  
22 Ravina at Columbia, but has a Ph.D, but was her Ph.D advisor at  
23 Northwestern and continued to mentor her. I am not really  
24 sure, it seems like she lacks personal knowledge of any facts  
25 relevant to this case, but it frankly wasn't clear to me

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1 exactly what she could testify to that would add to the record  
2 here. So I actually wanted you to supplement the record.

3 MS. HARWIN: Insofar as Columbia's presenting argument  
4 regarding plaintiff's qualifications, her scholarship,  
5 Professor Sapienza is extremely familiar with plaintiff's  
6 scholarship and can provide testimony regarding that subject.

7 THE COURT: Isn't what is relevant, what information  
8 Columbia had as opposed to what a professor somewhere else had?

9 MS. HARWIN: Well, at issue is the characterization or  
10 it seems that Columbia is making an issue that the  
11 characterization of the quality of plaintiff's scholarship, the  
12 quantity of plaintiff's scholarship, and insofar as that is an  
13 issue being made by Columbia, we are entitled to bring on  
14 testimony regarding that subject.

15 THE COURT: Why is it that professor Bolton can't  
16 testify about that?

17 MS. HARWIN: He may testify about that as well, but  
18 Professor Sapienza also has insight on that subject.

19 THE COURT: I think that seems cumulative. I also  
20 think that what is important is what information Columbia had  
21 before it, not what information her Ph.D advisor somewhere else  
22 had before her. I am not inclined to let Professor Sapienza  
23 testify for that reason.

24 MR. SANFORD: Your Honor, if I may?

25 THE COURT: Sure.

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1 MR. SANFORD: I must say, I agree with the court's  
2 opinion on that, but I would ask the Court to reserve judgment  
3 with respect to the potential of using Professor Sapienza as a  
4 rebuttal witness.

5 THE COURT: That I will do, sure.

6 MS. PLEVAN: I couldn't hear what he said.

7 THE COURT: I will reserve whether or not she may be  
8 an appropriate rebuttal witness. We'll talk about that, if  
9 necessary, at a later date.

10 MR. HURD: Your Honor, could I just get some  
11 clarification on Professor Bolton. In the plaintiff's  
12 opposition to our motion in limine, two other topics that they  
13 raised that Professor Bolton might testify to were: Number  
14 one, the consequences of being denied tenure; and, number two,  
15 the relationship between junior and senior faculty.

16 I believe the second issue has been decided by the  
17 Court in your ruling that Professor Bekaert was not a  
18 supervisor of Professor Ravina, so I wouldn't think that issue  
19 would be relevant, but the second issue with respect to the  
20 effect of the denial of tenure in academia generally, I don't  
21 think Professor Bolton has the expertise to talk about that in  
22 any form or fashion other than with respect to maybe how  
23 Columbia looks at it. I don't know how he could testify about  
24 how other business schools do, yes, business schools do.

25 MR. SANFORD: If I may, your Honor.

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1           There is a legal issue concerning whether or not  
2 Professor Bolton was a supervisor, and this Court has ruled on  
3 that legal issue. There is a separate factual issue regarding  
4 the dynamics between a junior and senior faculty member, the  
5 kind of collaboration or relationship junior and senior faculty  
6 members have both in Professor Bolton's personal experience  
7 working with, for example, Professor Ravina and in his  
8 experience over the course of the last 20 years, in the last 13  
9 of which have been at Columbia. It seems to plaintiff that  
10 that is highly relevant.

11           MR. HURD: I don't believe Professor Bolton has been  
12 identified as an expert as to the relationship between senior  
13 and junior faculty, and I do believe you've already made a  
14 decision on that, and so I would think that would be a  
15 completely irrelevant topic.

16           THE COURT: I don't think it is irrelevant. It is  
17 fair for him to provide context. There is a difference between  
18 a legal issue whether someone is someone else's supervisor and  
19 how in practice these relationships matter.

20           I am okay with that. I think as to the consequences  
21 of tenure denial, that seems like there is a question of  
22 whether he has the necessary expertise. I would be surprised  
23 if he didn't, but I don't think that -- it seems like something  
24 that is better suited for the damages phase as opposed to  
25 liability anyway, because that really seems like a damages

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1 issue, unless I am missing something?

2 MR. HERNSTADT: I just want to clarify one thing. You  
3 said that Professor Ravina was not going to be permitted --  
4 Bolton is not going to be permitted to testify about things  
5 that he was told or shown by --

6 THE COURT: I don't want him to do again, as I said  
7 with respect to Rhode and Dr. Goldberg, I don't want him  
8 usurping the goal of the jury and making his own assessment of  
9 whether this was handled properly or not. That is what I don't  
10 want. If he wants to say look, I was there for that and this  
11 is what happened, and he can explain his own experience and  
12 what he witnessed and heard himself, I am fine with that.

13 MR. HERNSTADT: Just to be clear, Professor Bolton had  
14 zero interaction with Professor Bekaert and has absolutely no  
15 personal knowledge of any kind about the research  
16 collaboration. Everything he knows about research  
17 collaboration is information that was given to him by Professor  
18 Ravina, and that also goes to the junior-senior relationship.

19 THE COURT: But didn't he have interactions with  
20 Columbia administrators?

21 MR. SANFORD: Yes, he most certainly did extensively.

22 (Multiple voices)

23 MR. SANFORD: It is my understanding he did have  
24 communication with Professor Bekaert, but we understand the  
25 court's ruling, and I can assure the Court that Professor

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1 Bolton will be testifying about facts and not opinions.

2 THE COURT: All right. So that is my ruling on that.

3 If you need further clarification down the line, let  
4 me know that. So now Columbia seeks to exclude evidence of  
5 other complaints against it. That motion is denied. Columbia  
6 moves to preclude evidence of four other complaints, but my  
7 understanding is Professor Ravina only contests two, so the  
8 Court is going to focus on those.

9 The first complaint was made against a Columbia  
10 Business School professor for allegedly having sexual  
11 relationships with a student in his office and for creating an  
12 uncomfortable work environment for female students and staff.

13 His second complaint was made against another business  
14 school professor by a student who alleged that the professor  
15 was sexist and demeaning to women. Columbia Director of  
16 Investigations Michael Dunn, the same official who investigated  
17 Professor Ravina's complaint against Bekaert, investigated  
18 these complaints. Ravina alleged that Dunn made similar  
19 mistakes in handling all three complaints, demonstrating both  
20 Columbia's negligent response system and its notice that the  
21 business school was a particular area of concern, a factor  
22 relevant to punitive liability.

23 Furthermore, Dunn was investigating these two  
24 complaints at or around the same time that he was investigating  
25 Ravina's complaints. The two other complaints are, of course,



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1 not identical. For one, both involved students rather than a  
2 dispute between professors, but all three allege improper  
3 conduct of a sexual or sexist nature and involved Columbia's  
4 response to alleged harassment.

5 The Second Circuit's Perry case, which involved a  
6 Title VII hostile work environment claim, criticized the  
7 district court's exclusion of evidence of harassment not  
8 witnessed or experienced by the plaintiff. This circuit found  
9 one of the critical inquiries with respect to a hostile work  
10 environment claim is the nature of the environment itself, 115  
11 F.3d at 150.

12 The circuit also found evidence of harassment of  
13 non-plaintiffs was probative of the atmosphere of the workplace  
14 and the employer defendant's knowledge of it. Evidence of the  
15 other two complaints is similarly probative here, where Ravina  
16 alleges not only a hostile work environment and defendants'  
17 notice of such, but a deficient system for handling complaints.

18 Columbia's harassment complaint response by the same  
19 personnel during the same time period, thus, go to one of the  
20 main disputed issues in this case. That being said, I don't  
21 want mini-trials on these two complaints, so I want to keep  
22 this testimony short and sweet. If there are further questions  
23 that you have, let me know that.

24 Next Columbia's final evidentiary request is to  
25 exclude evidence or reference to its alleged offer before the

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1 filing of this lawsuit to extend Professor Ravina's tenure  
2 clock by two years. Ravina alleges in spring 2015, Columbia's  
3 counsel told Ravina's then counsel, Anne Clarke, it would  
4 extend her tenure clock. She alleges that Columbia did not  
5 follow through on this offer when litigation became more likely  
6 and imminent.

7 Whether or not this statement is barred by Rule 408,  
8 it is indisputably hearsay, and the Court is not persuaded that  
9 it meets the requirements of Rule 807. Asking a jury to assess  
10 the reliability and accuracy of the statement filtered through  
11 two layers of memory perception and sincerity is too great a  
12 risk.

13 Professor Ravina has indicated she may call Ms. Clarke  
14 to provide limited testimony as to the alleged tenure clock  
15 extension offer. As I indicated in my ruling, if she intends  
16 to do so, I need more information. I want more clarity on the  
17 exact nature and timing of the statement and why it would not  
18 run afoul of Rule 408. In particular, I want to know precisely  
19 what had been communicated to Columbia by plaintiff or her then  
20 counsel at the time the offer was made.

21 So just let me know if you're --

22 MS. PLEVAN: She is not on the witness list, so I  
23 assumed that issue had been abandoned.

24 MS. HARWIN: As your Honor noted, we noted in our  
25 response to Columbia's motion in limine, were there a ruling

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1 that plaintiff couldn't testify, that we reserve the right to  
2 call Anne Clarke, who I will note was also on defendants'  
3 belated laundry list of additional witnesses.

4 THE COURT: That was in the response to in limine  
5 motion or response to summary judgment?

6 MS. HARWIN: The in limine motion.

7 THE COURT: I will take a look at that.

8 Are you going to try to call Ms. Clarke or are you not  
9 sure? What do you want to do? I need to assess whether this  
10 is something I need to follow up or not.

11 MS. HARWIN: Yes, we may, your Honor.

12 I will note, with respect to this issue of Rule 408,  
13 Columbia's letter to Ms. Ravina directly, not through counsel,  
14 but Dean Hubbard's letter to Professor Ravina, dated June 1st,  
15 2015, the one in which he referenced her upcoming leave and  
16 identified the pay during that periods, specifically referenced  
17 Dean Hubbard, referenced external conversations regarding Ms.  
18 Ravina's tenure clock, meaning the conversations between  
19 counsel regarding this issue. It is Columbia in its direct  
20 communication to Ms. Ravina that introduces this issue  
21 squarely, and Ms. Ravina should be able to testify as to what  
22 those conversations were that are being referenced by Dean  
23 Hubbard in his letter to her.

24 THE COURT: Do you want to respond?

25 MS. PLEVAN: Yes, your Honor, because it is hearsay.

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1           It is actually double hearsay, and I don't think they  
2           can call Anne Clarke if she is not on their witness list, not  
3           on our witness lists, either. I put the Columbia lawyer on the  
4           witness list in case somehow this issue surfaced in a negative  
5           way, but the fact that Dean Hubbard refers to a leave is not a  
6           key to her testimony -- excuse me -- her testimony, proffered  
7           testimony was that she was going to say she had gotten an offer  
8           for a two year leave of absence and we took it away.

9           There are dozens of communications between the lawyers  
10          about possible resolution here, starting in October 2014 and  
11          going through up to the date the suit was filed and thereafter.

12          We can't start introducing -- those are all settlement  
13          negotiations. There were mediations. This would be opening  
14          the door to that whole line of questioning, and it is not  
15          accurate to begin with, but the jury is not entitled to hear  
16          any of that. It didn't happen in the settlement context and it  
17          is what she specifically said is inconsistent with the record  
18          as well.

19                THE COURT: That is what I want to hear more about.

20                Number one, was it squarely within the settlement  
21          context? I am happy to look back at that letter and see if it  
22          opened the door, but as to the inaccuracy point, do you want to  
23          respond?

24                MS. HARWIN: Well, certainly our position that the  
25          testimony that Ms. Ravina would proffer regarding the offer

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1 that was made by Columbia is certainly accurate and also --

2 THE COURT: I am not going to allow her to testify  
3 through hearsay what someone else told her anyway, but then we  
4 have the 408 issue.

5 MS. HARWIN: With respect to the 408 issue, again the  
6 letter sent by Dean Hubbard didn't just reference leave. It  
7 specifically referenced external conversations regarding the  
8 tenure clock, meaning lawyer conversations, and so when that is  
9 introduced by Dean Hubbard in the letter, plaintiff needs to be  
10 able to respond and explain what that is, what is being  
11 incorporated by reference into Dean Hubbard's letter to Ms.  
12 Ravina.

13 MS. PLEVAN: The dean is referring to the settlement  
14 negotiations that were going on. I don't know why that  
15 reference allows anybody, us or plaintiff, to come in and start  
16 talking about those extensive discussions that involved, by the  
17 way, Professor Bekaert and agreements that were going  
18 back-and-forth with him about the data and all kinds of other  
19 complexities to this situation.

20 So I don't see how that opens the door, and again what  
21 they wanted to put this in for is to suggest that there had  
22 been an offer of a two-year leave, not that there was something  
23 else on the table. She specifically mentioned that that is  
24 what her lawyer told her, and that is a most significant  
25 departure from what the record shows.

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1 MS. HARWIN: Revocation of an accommodation like this  
2 is actionable. The fact that this was made is not being  
3 introduced for purposes that run afoul of Rule 408. We're not  
4 introducing anything as to the evidence or validity of the  
5 claim. It is an actionable act, the revocation.

6 THE COURT: Do you have cases for the proposition that  
7 settlement discussions can come in in this context?

8 MS. HARWIN: Yes, your Honor.

9 THE COURT: I will look bat at your motion and look at  
10 that letter. I am not inclined to allow in any of the settle  
11 discussions.

12 MS. PLEVAN: You have to get around the hearsay issue.

13 THE COURT: The hearsay issue I have ruled on. If she  
14 wants to call Anne Clarke, I am not inclined to let it in  
15 anyway, but I will take a look at it.

16 MS. HARWIN: We'll brief it, your Honor.

17 MS. PLEVAN: We reserve our right to ask to take  
18 Anne's deposition, if she will be allowed to testify, because  
19 she was not on the witness list.

20 MS. HARWIN: Your Honor, she was on Columbia's witness  
21 list when on the last day of discovery they provided dozens of  
22 new witnesses. That was so.

23 (Multiple voices)

24 MS. PLEVAN: I put her name on the list, but that  
25 doesn't waive my right to take discovery.

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1 THE COURT: In any event, I will take a look at the  
2 letter. Lastly, I will turn to Professor Bekaert's motions in  
3 limine.

4 First, he asked the Court to exclude evidence related  
5 to his time at Stanford. Professor Ravina alleges that  
6 Professor Bekaert told her that complaints made against him by  
7 female assistants at Stanford almost cost him his tenure and  
8 made him very angry. He describes these complaints as related  
9 to two subjects: His treatment of an assistant after she made  
10 an error with his immigration papers and unspecified  
11 allegations related to his tenure process.

12 Professor Ravina contends that Professor Bekaert  
13 described these incidents by female staff vaguely so as to  
14 impress upon her both his career survived previous complaints  
15 against him, and he would become very angry at her if she  
16 complained.

17 In addition to being admissions by a party opponent,  
18 Bekaert's alleged statements are admissible as to their  
19 intended effect on Ravina, to intimidate her and discourage her  
20 from reporting him. The statements are also relevant as to the  
21 existence of a purportedly hostile work environment and are not  
22 more prejudicial than probative.

23 Bekaert's motion is, thus, denied, and I will allow  
24 Professor Ravina to testify about his statements to her about  
25 these incidents, but there should be no extrinsic evidence of

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1     them. It is only being admitted for the purpose of him saying  
2     this to her and what he intended to relay to her. If anyone  
3     suggests a limiting instruction, I will consider it.

4             MR. HERNSTADT: Yes, one thing I point out, that is  
5     only one complaint. The allegations related to the tenure  
6     process was not about a complaint, and the complaint is not  
7     about gender discrimination or sexual harassment and it doesn't  
8     have any conceivable relevance.

9             Apart from the fact it was 20 years ago and apart from  
10    the fact the only evidence is that they're presenting it is  
11    that Professor Ravina says that Professor Bekaert told her  
12    about this, it is not about gender discrimination. It doesn't  
13    have any bearing on this case.

14            THE COURT: Let's talk about that. Do you want to  
15    respond?

16            MS. HARWIN: Absolutely, your Honor.

17            A statement by Professor Bekaert that many female  
18    assistants had complained about him and that he was very angry  
19    about the complaint is, as you described, intimidation to  
20    plaintiff. That kind of intimidation is part and parcel of a  
21    hostile work environment claim. We cite case law on this  
22    subject and it is squarely admissible.

23            MR. HERNSTADT: These are complaints that he is a  
24    grumpy, irascible, mean person. This is classic 403-type  
25    evidence and, frankly, character evidence coming in through his



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1 own admission.

2 She says that he yelled at his assistants because she  
3 sent his entire immigration file that he needed to get a green  
4 card to INS as opposed to his immigration lawyer. That was  
5 very upsetting to him. He thought he might be kicked out of  
6 the country, and he yelled at her, and that was a problem.

7 This is not gender discrimination. This is not  
8 hostile work environment based on gender. This is a boss who  
9 has certain standards he wants to have met, being very upset a  
10 very potentially damaging mistake was made. It has nothing to  
11 do with --

12 THE COURT: It is not being admitted as character  
13 evidence similar to the discussion we had earlier with respect  
14 to the RAs who quit or were fired from Professor Ravina's work.

15 This is being admitted for the purpose of what he said  
16 to her about how he feels when people push back and report him  
17 and how he deals with them; and, thus, part of plaintiff's  
18 theory that this is how he went about intimidating Professor  
19 Ravina, and it is being admitted for that limited purpose, but  
20 not as character evidence. As I said, if you want me to give a  
21 limiting instruction, I will consider it.

22 Then Bekaert next moves to exclude evidence related to  
23 his other relationships. This motion is granted in part and  
24 denied in part, and I referred a little bit to this earlier.  
25 Ravina has testified that Bekaert often discussed sexual

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1 matters with her, including his sexual history and his  
2 attraction to various other women, including some at Columbia.  
3 As was true for his statements related to his time at Stanford,  
4 these statements are both admissions by a party opponent and  
5 relevant and probative as to the existence of a sexual charged,  
6 hostile work environment, whether or not they're true. Bekaert  
7 comments go to the heart of Ravina's allegations and should not  
8 be excluded on relevance or 403 grounds. See the Desardouin  
9 case, 708 F.3d at 105-06; and the James case, 2017 WestLaw  
10 3923675, at \*9.

11 Bekaert does, however, highlight Ravina's allegation  
12 that he told her his interests in a girl he thought might be  
13 underage is particularly prejudicial. While his alleged sexual  
14 comments are highly probative in general, the Court agrees that  
15 the underage comment is not technically relevant or  
16 particularly probative to Ravina's claims, and any relevance to  
17 it must be excluded under 402 and 403 grounds.

18 Bekaert moves to exclude evidence of his relationships  
19 beyond his comments to Ravina. These relationships were with a  
20 Columbia adjunct professor and Dutch economist. There is no  
21 suggestion these relationships were anything but fully  
22 consensual, as I noted earlier. Bekaert, therefore, asks for  
23 exclusion based on relevancy and 403. Ravina counters that  
24 evidence of the relationships would rebut Bekaert's defense  
25 that his interactions with Ravina were normal and non-sexual.

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1 I disagree. The basis of Ravina's complaint is that  
2 Bekaert sexually harassed her, not that the two were  
3 romantically involved. Bekaert's consensual interactions with  
4 other women at Columbia are not relevant or probative to  
5 establish how he purportedly mistreated Ravina.

6 The Court notes, however, and this goes back to our  
7 discussion earlier, that he, Bekaert, has signaled his  
8 intention to call the Dutch economist, Ms. Hoerova, as a  
9 witness, and as I said earlier, if he does so, Ravina must be  
10 allowed to introduce evidence of the relationship between the  
11 two to demonstrate potential bias, or he may want to do it to  
12 show the context of the emails.

13 So I am going to allow it in for that purpose. The  
14 same may be true of potential witness Nancy Xu. The Court will  
15 also revisit the issue of the relationship with Ms. Hoerova in  
16 the context of those statements.

17 MR. HERNSTADT: Nancy Xu?

18 THE COURT: I don't know. Maybe.

19 MR. HERNSTADT: They have no relationship.

20 THE COURT: Then that was a mistake. Sorry.

21 MR. HERNSTADT: Sorry.

22 MS. HARWIN: On Ms. Hoerova, one point of  
23 clarification. With respect to Professor Bekaert's comments  
24 regarding the woman and the characterization she might be  
25 underage, plaintiff is still permitted to discuss that

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1 incident, but without using the term, "underage." Is that  
2 correct?

3 THE COURT: What's left after the "underage" comment  
4 comes out?

5 MS. HARWIN: He was describing his attraction to  
6 another woman who he characterized as possibly underage, but  
7 Professor Ravina can testify about that without using that  
8 term, that he characterized her as younger, for example?

9 THE COURT: That's fine. I think that can come in  
10 because it goes to the sexual charged nature of their  
11 discussions, but the fact that she may have been underage,  
12 looked underage should stay out.

13 MS. HARWIN: That is fine, your Honor.

14 THE COURT: Okay.

15 MR. HERNSTADT: Young, I am sorry? What does that  
16 mean, she can testify that he --

17 (Multiple voices)

18 THE COURT: I wouldn't say "young," either. I don't  
19 want anything to go to the age of the person.

20 MR. HERNSTADT: He is interested in a woman that he  
21 saw at a bar?

22 MS. HARWIN: The fact he characterized her as young is  
23 relevant because Ms. Ravina, of course, is younger than --

24 THE COURT: How old is she?

25 MS. HARWIN: Ms. Ravina is now 42 years' old.

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1 THE COURT: How old was she at the time of this?

2 MS. HARWIN: You're testing my math, your Honor.

3 About five years younger.

4 THE COURT: I don't think "young" is really relevant  
5 to this particular case. The nature of the remark generally  
6 can come in.

7 So, in sum, the motion is denied as to his sexual  
8 comments with the exception of the underage or young comment  
9 and granted as to his past consensual relationships with the  
10 exception that we discussed.

11 Professor Bekaert next seeks to exclude evidence of  
12 complaints made against him by other women at Columbia. His  
13 motion is granted in part and denied in part. The complaints  
14 include an allegation by a business school student that he  
15 expressed to her an implicitly sexual preference for Asian  
16 women and that he had sent her threatening emails; and an  
17 allegation by his personal assistant he had verbally abused  
18 her. Though the student ultimately decided not to bring a  
19 formal complaint, her allegation was investigated by Michael  
20 Dunn, the same official who investigated Ravina's complaint and  
21 the other two business school harassment complaints.

22 The sexual tinged comment about Asian women is  
23 relevant and probative of his alleged sexual harassment of  
24 Ravina and the alleged hostile work environment. Furthermore,  
25 the Columbia investigator viewed the inquiry into the comment

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1 as a sexual harassment investigation, Dunn letter, May 15,  
2 2014.

3 Columbia's awareness of an allegation of sexual  
4 harassment by Bekaert so close in time to Ravina's is also  
5 probative of the school's alleged notice and negligent handling  
6 of the problem. The alleged threatening emails, however, are  
7 not relevant or probative, as they concern a wholly academic  
8 matter which no one alleges was sexual in nature.

9 Bekaert's alleged verbal abuse of his assistant as to  
10 which no one alleges was in any way sexual is likewise not  
11 probative or relevant. Ravina does not allege simply that  
12 Bekaert was a difficult colleague, but that he sexual harassed  
13 her. It is not enough that the assistant was female to suggest  
14 to the jury if Bekaert was abrasive to work matters to one  
15 colleague, he was more likely to sexually harass another.  
16 Evidence of his general demeanor could create unfair prejudice.  
17 Similarly, evidence that Columbia knew of the verbal abuse  
18 allegation, unlike the student's sexual harassment allegation,  
19 does not bear on how they should have been responded to  
20 Ravina's complaint.

21 MR. HERNSTADT: I want to clarify two things.

22 One is that allegation was not that he made a comment  
23 to her. It is he said something in class to the entire class,  
24 and he said Hong Kong, where the ladies are nice, or something  
25 like that. That was the allegation.

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1 She did not pursue it. She told Michael Dunn I did  
2 not find that uncomfortable or unwelcome, I did not find that  
3 harassing, and she made clear in her discussion with Michael  
4 Dunn and her complaint her real issue was with the email chain.

5 So if your Honor wants to permit this, even though  
6 this was a complaint not made and even though some of the  
7 documents related to this are double hearsay, it is the student  
8 telling one Columbia person, who tells another Columbia person,  
9 as opposed to notes of an interview with Michael Dunn and the  
10 student.

11 THE COURT: If it comes in, it can come in, the fact  
12 that this woman complaining said she didn't view this as sexual  
13 harassment.

14 MR. HERNSTADT: I would then withdraw the motion to  
15 exclude the email exchange because that is the basis of the  
16 complaint.

17 THE COURT: That is fair.

18 MR. HERNSTADT: And she explained to Michael Dunn that  
19 was her real problem, he --

20 (Multiple voices)

21 THE COURT: Part of my thinking was it was just around  
22 the same time you have the same investigator hearing about this  
23 remark with respect to Professor Bekaert, but I agree with you,  
24 I don't want the jury to be left with a misleading impression  
25 about the nature of the allegation. I think that is fine.

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1 Then the email correspondence can come in.

2 Again it goes to not for the truth of the matter so  
3 much as the fact that Columbia was on notice of this, and then  
4 the, you know, the response that this really was not a sexual  
5 harassment allegation at all.

6 MS. HARWIN: Just to clarify, the emails are back in,  
7 the email correspondence between Bekaert and --

8 THE COURT: Yes, yes.

9 MR. HERNSTADT: If you will permit the allegations to  
10 come in, we need the the whole story.

11 THE COURT: I think that is fair.

12 Then, finally, we have Professor Bekaert's motion to  
13 exclude a number of email communications between himself and  
14 his friends and includes colleagues concerning Professor  
15 Ravina's complaint against him.

16 These emails include comments in which he calls her a  
17 damn evil bitch, insane and sick and crazy. That suggests that  
18 if she goes it alone against my will, I will stop her. I know  
19 every single editor and asks whether he can just strangle her  
20 and get it over with.

21 These emails arguably demonstrate Bekaert's  
22 retaliatory and/or discriminatory animus towards Ravina and  
23 again go to the heart of one of the issues in this case. I  
24 don't think it is unduly prejudicial. At trial he will, of  
25 course, be able to try and contextualize the emails and argue



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1 that they show no such animus but his natural reactions to  
2 being falsely accused of misconduct. The ultimate  
3 determination is a matter for the jury. The motion to exclude  
4 the emails is, thus, denied.

5 Then we come back to the issue with respect to his  
6 then girlfriend, Ms. Hoerova. As I discussed, I have excluded  
7 evidence of the relationship except as to show potential bias  
8 if she is called as a witness, or if Professor Bekaert  
9 requests, to elicit the nature of her relationship to provide  
10 context for the emails.

11 So I want that to be clear. If you have any questions  
12 as we go along, let me know.

13 MR. HERNSTADT: Yes. The only thing I would say, is  
14 the quotes that you read into the record come from a variety of  
15 emails at different times that were not to colleagues. For  
16 example, the email in which he says I know everybody, that was  
17 an email to one of his research assistants in response to  
18 Professor Ravina's trying to cut him out of the project  
19 entirely, and he said she can't get away with cutting me out of  
20 the project entirely, I know everybody.

21 It was not a colleague or co-author or anyone in  
22 the --

23 THE COURT: Thank you for clarifying that. I still  
24 think they should come in. You, of course, can do what you did  
25 right now and provide context as part of your defense. So

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1 those are my rulings.

2 I think I am going to get a couple of letters tomorrow  
3 and then Monday. You all are going to get together about the  
4 exhibits and then let me know, and then we can schedule a time  
5 to go over the exhibits, any objections that still remain.

6 What I would like to do now is I would like to just  
7 take a break. I will give you a copy of a proposed case  
8 summary that I intend to read and a draft of voir dire  
9 questions, and then why don't we come back in a couple of  
10 minutes and you'll let me know if you have objections and we  
11 can walk through the logistics.

12 I will tell you this with respect to the voir dire  
13 questionnaire, so typically in a civil case I have a jury of  
14 eight. Does anyone have an objection to that number?

15 MR. SANFORD: No, your Honor.

16 MS. PLEVAN: No, your Honor.

17 THE COURT: So plaintiff and collectively defendants  
18 will each get three peremptory challenges, for a total of six.

19 MS. PLEVAN: Plaintiffs and defendants?

20 THE COURT: Sorry?

21 THE PLAINTIFF: Each defendant?

22 THE COURT: Defendants together were going to get  
23 three. I will consider a request if you want four, so that you  
24 each have two.

25 MS. PLEVAN: I would request that.

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1           THE COURT: I think that is fair. Plaintiff will have  
2 three. Each of the defendants will have two, so collectively  
3 four, and so that is a total of seven, and so since we'll have  
4 a jury of eight, that is going to be a group of 15 prospective  
5 jurors we are going to question before you exercise your  
6 peremptories.

7           So what I am going to do, and as I said, I will give  
8 you a few minutes to read this questionnaire, but I basically  
9 hand out the questionnaire to all the prospective jurors, I  
10 will sit 15 in the jury box or 14 in the jury box, and one back  
11 there, and I will go over it with respect to Prospective No. 1.  
12 I will read all the questions. I will save the individual  
13 questions for a little later, and then I will go to Prospective  
14 Juror No. 2 and say do you have any yes answers to the  
15 questionnaire, and I won't read the whole thing over.

16           I will follow up, I will always follow up with  
17 questions, and I will give you the opportunity to let me know  
18 if you want me to follow up further before you exercise your  
19 peremptories. That is basically how the process will work.

20           MR. SANFORD: That sounds fine, your Honor.

21           If may respectfully request that plaintiff get four  
22 peremptories as well?

23           THE COURT: That's fine, I will give plaintiff four.

24           Technically, plaintiff and defendants collectively are  
25 entitled to the same amount. So I think that is four. We'll

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1 seat 16, and each of the defendants will have two, collectively  
2 four. Why don't we take a break. Why don't we meet back here  
3 in 5, 10 minutes. Tell Ms. Cavale when you're ready.

4 (Recess)

5 THE COURT: All right. Do you want to go through the  
6 summary first and see, does anyone have any objections?

7 MS. PLEVAN: Our inclination was to have a more  
8 fulsome statement by the defense. We started writing  
9 something, and I haven't shown it to --

10 THE COURT: Do you want to do this, do you want to  
11 work on one, and if you could submit it to plaintiffs, see if  
12 plaintiffs agree, if you can agree on a summary. You both can  
13 write your own paragraphs is fine with me. Just make sure you  
14 get it to me by tomorrow so we can have it turned around by  
15 Monday.

16 MS. PLEVAN: That would be great.

17 THE COURT: What about the jury questionnaire? I am  
18 happy to start with plaintiffs and see if you have any  
19 objections or requests?

20 MS. HARWIN: Yes, some pretty minor requests.

21 With respect to Question No. 15, we request that the  
22 list of all the lawyers be consolidated and not identified by  
23 the party associated with the lawyer so it is just a list of  
24 all the lawyers together.

25 And also I note now that some of Columbia's prior

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1 counsel is, it seems, inadvertently omitted from this list.  
2 They should also be included here.

3 MS. PLEVAN: I didn't hear it.

4 MS. HARWIN: I am sorry. I suggested that the listing  
5 of attorneys be consolidated in 15 similar to what the parties  
6 submitted to you jointly and noted that a couple of Columbia's  
7 prior counsel named should be added to the list.

8 THE COURT: That is fine. The only thing is I think  
9 the real purpose is to have you stand up, and I will have both  
10 Professor Ravina and Professor Bekaert stand up when I call  
11 their name and turn around and make sure no one recognizes  
12 them. I will do that for the same for the lawyers so not  
13 everyone will be standing.

14 I am happy to read the list at once, but then say can  
15 I have plaintiff's lawyers please stand, and then the only  
16 issue is then you'll have to essentially reintroduce yourself,  
17 to the extent you care if the jurors know your name.

18 MS. HARWIN: That is fine, your Honor.

19 THE COURT: I am happy to do that. All right.

20 What next?

21 MS. HARWIN: With respect to No. 19, it seems like  
22 that is already captured in 18, by asking about whether anyone  
23 has ever worked for a college or university. Our view is that  
24 19 doesn't need to be separately asked.

25 THE COURT: I will just add in the tenure point to 18.

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1 MS. HARWIN: Okay.

2 THE COURT: That is fine. I will take out 19.

3 MS. HARWIN: With respect to 25, just a small tweak in  
4 wording, there is a question of wording whether anyone has ever  
5 owned. I would suggest ever owned or operated.

6 THE COURT: Okay.

7 MS. HARWIN: At the very end, on the last page there  
8 is a question posed who are the members of your household. I  
9 would also add a question as to what is your marital status,  
10 because some aspects of marital status wouldn't necessarily be  
11 encompassed by members of your house, or is someone separated  
12 or divorcing or has a spouse --

13 THE COURT: What number?

14 MS. HARWIN: No. 7 on the last page.

15 MR. HERNSTADT: What was the objection? I didn't --

16 THE COURT: She wants me to add in a question about  
17 their marital status. I try not to embarrass people. I don't  
18 ask about age. I figure we can figure out the general age. I  
19 will throw it in Question No. 8.

20 MS. HARWIN: Thank you, your Honor.

21 THE COURT: Do defendants have any objections or  
22 requests on the voir dire questionnaire?

23 MS. PLEVAN: We don't have anything, your Honor.

24 THE COURT: All right.

25 MR. HERNSTADT: In terms of tenure question, whether

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1 they have been considered for, received or denied, whether they  
2 have been considered for tenure, received tenure or denied  
3 tenure.

4 THE COURT: I am going to leave it in in light of that  
5 request, leave in Question 19. It is a little repetitive and  
6 other places that are repetitive, too. In light of the  
7 importance of that particular issue here, I will leave in 19,  
8 although it was perfectly appropriate request. I will do that.

9 All right. So we have our questionnaire?

10 MS. HARWIN: I just noted there is one more omission.

11 In 16, Donna Fenn, identified in Columbia's may call  
12 list, should also be included on 16.

13 THE COURT: How do you spell her name?

14 MS. HARWIN: D O N N A, F E N N.

15 THE COURT: Okay. All right. So we have that.

16 Does anyone have any other questions about jury  
17 selection? We're going to have 30 prospective jurors come on  
18 Monday, so hopefully that should be enough.

19 Are there any better estimates as to the length of  
20 trial in light of my rulings?

21 MR. SANFORD: Your Honor, you mentioned at one point  
22 you have a criminal trial that starts on the Monday after the  
23 second week.

24 THE COURT: Right.

25 MR. SANFORD: I don't know how long this trial will

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1 go, but is it possible if that criminal trial is still  
2 scheduled at that point, and we're late in the processing, we  
3 need a few more days, would it be possible for the court to  
4 seat a jury in the criminal trial and postpone the trial?

5 THE COURT: I am not going to stop this trial.

6 My only point in saying that is to the extent that we  
7 can sit a little bit longer, but I am not going to stop the  
8 trial. Don't worry about that. I will start the criminal  
9 trial a few days later if I have to, but I am going to ask for  
10 regular updates on where we are and if, for example, we can ask  
11 the jury would you be willing to start at 9:30 and sit to 5:30,  
12 without obviously putting any pressure on them with respect to  
13 deliberations, I may do that.

14 MR. SANFORD: Would it be this Court's intent to  
15 inform the prospective jurors that this may be a three-week  
16 trial?

17 THE COURT: If you think it will be, yes.

18 The other thing I can do now, frankly, I can sit from  
19 9:30 to 5:30 to try to keep it within the two weeks, but I  
20 don't know what your best estimates are in light of my rulings.

21 Do you think it will go three weeks?

22 MR. SANFORD: It is very hard to tell given the long  
23 witness list we got from Columbia. It is hard to know how many  
24 witnesses they're going to put up and hard to know how long  
25 they're going to take on cross. Is it the court's practice to



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1 put the parties on the clock?

2 THE COURT: It is not unless I feel like the lawyers  
3 are not being as responsible as they should be, so I don't  
4 normally do that, but I am going to -- if I think there is a  
5 need, I'll do that.

6 MR. SANFORD: Based on my conversations with Ms.  
7 Plevan, we have talked about trial management and speculations  
8 about it, and she can certainly speak for herself, but it is my  
9 understanding, based on those conversations, that it is more  
10 likely than not to last a little more than two weeks.

11 THE COURT: Is that your view?

12 MS. PLEVAN: It could if we are talking about  
13 including the damages, but we still do have unresolved -- there  
14 are two experts that we don't know if they're coming at all,  
15 and if so, for what. If they don't, then I think two weeks is,  
16 if we are sitting every day, is a possibility, but I am not  
17 sure we quite get to damages.

18 In my experience, it is better to tell the jury two to  
19 three weeks because if we say two weeks and we're not done,  
20 they'll rely on what we said.

21 THE COURT: I will tell them two to three weeks, but  
22 in light of this discussion, does anyone have an objection to  
23 sitting 9:30 to 5:30? Are you okay with that? I know it is a  
24 long day.

25 MR. SANFORD: We have no objection.

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1 THE COURT: Why don't we do that. I will change that  
2 in the questionnaire and say we are going to sit 9:30 to 5:30.  
3 I will ask you to be here at 9:00 to address any issues.

4 I don't normally sit Fridays. We will sit Fridays. I  
5 will tell you this Friday I have a sentencing at 10:30, and I  
6 don't like to adjourn criminal sentencings because families and  
7 the like come. It is not this Friday, but a week from Friday,  
8 the 13th. I will start next Friday at 11:00, okay, but  
9 otherwise we'll sit that longer schedule and we'll sit Fridays  
10 as well.

11 MR. SANFORD: Your Honor also mentioned at one point  
12 that there is a possible set of criminal matters on Monday  
13 which may necessitate starting on Tuesday. Does the Court have  
14 any update on that?

15 THE COURT: No. I am going to -- my trial ended the  
16 end of last week.

17 THE CLERK: He he means the busy jury day.

18 THE COURT: No. I think now it seems like the jury  
19 room is not as busy, so I think we should be fine on getting 30  
20 prospective jurors on Monday. That is no longer an issue. I  
21 fully anticipate picking a jury on Monday, hopefully half a  
22 day. I think we should plan to meet here at 9:30 on Monday,  
23 talk about as many of the standing issues as we can, and then  
24 the jury will probably be here at about 10:30.

25 MR. SANFORD: A few other housekeeping matters, your

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1 Honor, if I may?

2 THE COURT: Yes.

3 MR. SANFORD: First of all, witnesses we plan on  
4 calling, some adverse witnesses and hostile witnesses in our  
5 case in chief, including Professor Bekaert, what is the court's  
6 practice with respect to redirect?

7 Our understanding is that Professor Bekaert's counsel  
8 may want to call Professor Bekaert in their case in chief.  
9 Would it be this Court's preference to have that happen?

10 Would it be allowable by the Court to have them  
11 redirect once and then recall him or just have him on direct  
12 one time?

13 MS. PLEVAN: Did you mean cross?

14 THE COURT: I think you mean cross, right? Their  
15 cross is essentially their direct.

16 MR. SANFORD: That's right.

17 THE COURT: Do you want to be heard on that?

18 MS. PLEVAN: We have two witnesses, too, and I will  
19 raise the same question, whether we have the option of doing  
20 the complete direct and cross.

21 THE COURT: My preference is to have witnesses go  
22 once, honestly, so we just move the trial along faster. I also  
23 want to give you the ability to try your own case the way you  
24 think it needs to be tried.

25 MR. HERNSTADT: One thing, I don't know what witnesses

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1 they're going to have in what order, and that obviously would  
2 have an impact on whether I'd want to have Professor Bekaert do  
3 his direct as part of our case in chief.

4 If Professor Bekaert is the first witness, and that  
5 was the only time to hear him, I would rather they do their  
6 cross, put on the rest of their case, and Professor Bekaert is  
7 put on in our case in chief.

8 THE COURT: What do you want is to do the same thing  
9 twice, so I will just say that, but other than that, I am happy  
10 to work with you.

11 MR. SANFORD: That gets to the next question.

12 Can we have an order from the Court requiring the  
13 parties to identify their witnesses two days in advance?

14 THE COURT: Does anyone have an objection to that?

15 MS. PLEVAN: How far?

16 THE COURT: Two days in advance?

17 MS. PLEVAN: Customary is 24 hours. I am happy to  
18 talk about it with him.

19 THE COURT: Talk about that and see if you can work  
20 that out. If you can do it two days in advance, you should do  
21 it two days in advance.

22 That being said, if scheduling is off and you learn  
23 about one person the day before, you know, I am okay with that.  
24 I want people to act in good faith and as a professional  
25 courtesy, give the other side time to prepare.

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1 MR. SANFORD: Would the Court allow the parties to  
2 have a legal assistant have use of electronic devices? I know  
3 there is a general rule here not to do so, but it would be a  
4 great assistance to counsel if one of our legal assistants  
5 could have access to a computer, that would be our computer  
6 that a legal assistant would use.

7 THE COURT: Yes, I think that is -- is that not  
8 permitted?

9 (Off-the-record discussion)

10 THE COURT: I was asking Ms. Cavale about the standing  
11 order which only allows lawyers to bring in the computers.  
12 That is said if one of you is bringing in your computer, and  
13 you want the paralegal to be pulling up the exhibits, I am fine  
14 with that.

15 MR. SANFORD: Thank you, your Honor.

16 Does the Court have a sense how much time we're going  
17 to be allowed for opening and closings?

18 THE COURT: How long do you think your opening is  
19 going to be?

20 MR. SANFORD: I would request one hour.

21 THE COURT: An hour, that is fine.

22 MS. PLEVAN: It wouldn't be any longer, maybe less.

23 MR. HERNSTADT: Less.

24 THE COURT: Good.

25 MR. SANFORD: And close?

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1 THE COURT: I don't have a particular time limit, as I  
2 said. If I'm starting to get concerned about the length of the  
3 trial, then it may be we need to add time constraints, but as I  
4 said, I am not inclined to put them on at this time.

5 MR. SANFORD: Finally, we have a couple of issues  
6 regarding our technology assistants.

7 MS. KOSTER: We might have already gone through this.  
8 We put in an updated order that supplemented the  
9 request for lawyers to bring in their technology for -- it is  
10 for three professionals from Duer, and we have also put in a  
11 letter request with accompanying orders for seating permission  
12 for Duer to install their technology tomorrow. Those were  
13 filed on the docket.

14 THE COURT: I saw them. Duer and Equip have worked  
15 with our IT people in the past and have gotten approval to do  
16 precisely what is being asked for here.

17 To be honest, I am not all that technologically savvy,  
18 so I don't know if the size of the monitor or the nature of the  
19 VGA switch is compatible. That being said, if other Judges  
20 have specifically approved this equipment with these providers,  
21 I am fine with it.

22 MS. HARWIN: It is our understanding this is their  
23 standard protocol and, yes, they do this in the Southern  
24 District of New York.

25 THE COURT: Okay.

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1 MS. FISCHER: We didn't file it on the docket, but we  
2 also have a similar request. We're going to be utilizing Trial  
3 Graphics and another vendor to assist with electronic display  
4 of exhibits. I actually have it here. I am happy to file it  
5 in whichever way you wish, but a request for the representative  
6 from Trial Graphics to bring in a laptop and some other related  
7 devices and hard drive.

8 In addition, we're seeking the court's permission  
9 similarly to bring in a printer. We have a conference room  
10 rented on the 5th floor, so we have similarly a proposed order  
11 for that.

12 THE COURT: Okay. I will look at the orders. I will  
13 send them to our technology people. If these are requests  
14 normally made and approved, I am happy to approve them as well.  
15 I want to run it by our technology people and make sure they  
16 have time to meet with your vendors tomorrow.

17 MS. FISCHER: We can put in a letter?

18 THE COURT: That is fine. Anything else?

19 MS. PLEVAN: One other thing, your Honor, is that the  
20 parties have made deposition designations, really primarily the  
21 plaintiff to which we have responded, and I wanted to mention  
22 that because there are some objections there.

23 THE COURT: Shall I look at those now?

24 Is that something you think you can work out? What  
25 you want to get is cumulative testimony? I don't want someone

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1 to testify to the same thing that is in a deposition, but --

2 MS. PLEVAN: We counter-designated, but I think  
3 they're all the plaintiff's requested designations. We would,  
4 if they're going to be done by video, just from past  
5 experience, we need to see the video clip well in advance  
6 because sometimes there are mistakes.

7 THE COURT: On that I definitely want disclosure well  
8 in advance so there can be counter-designations.

9 MS. HARWIN: We have already done the designation,  
10 counter-designation process. What Ms. Plevan was raising is  
11 that there are some unresolved objections, and we would be  
12 happy to provide the Court with those pages on which there are  
13 unresolved objections because I do think it would be helpful  
14 for the proceedings at trial if all that was resolved in  
15 advance of the jury being in the room and --

16 THE COURT: Yes. Again if you can get me that letter,  
17 do it by noon tomorrow, that will be helpful so I can look at  
18 everything and hopefully I can get an answer to you on Monday.

19 MS. HARWIN: We have already provided the Court with  
20 the designations. What is missing are the actual pages to  
21 which those designations refer.

22 THE COURT: Then if you want to provide any  
23 explanation for what your objection is, let me know that as  
24 well so I can view them in that light.

25 MS. HARWIN: Thank you, your Honor.



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1 THE COURT: Anything else we need to discuss today?

2 MR. SANFORD: I think that is it for plaintiff, your  
3 Honor.

4 THE COURT: Okay.

5 MS. PLEVAN: Nothing else for us.

6 THE COURT: All right. In the letters about the  
7 technology, just make clear, I mean I have Professor Ravina's  
8 right here, but if there is a particular person that should be  
9 contacted by our tech people, let me know that. I don't know  
10 if you want to tell me that now or if there are any questions  
11 about --

12 MS. FISCHER: Not a question, but I believe our  
13 paralegal and Trial Graphics have already met with the tech  
14 people here, but we'll put that in the letter.

15 THE COURT: Thanks. I will see you on Monday, at  
16 9:30.

17 (Court adjourned)

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